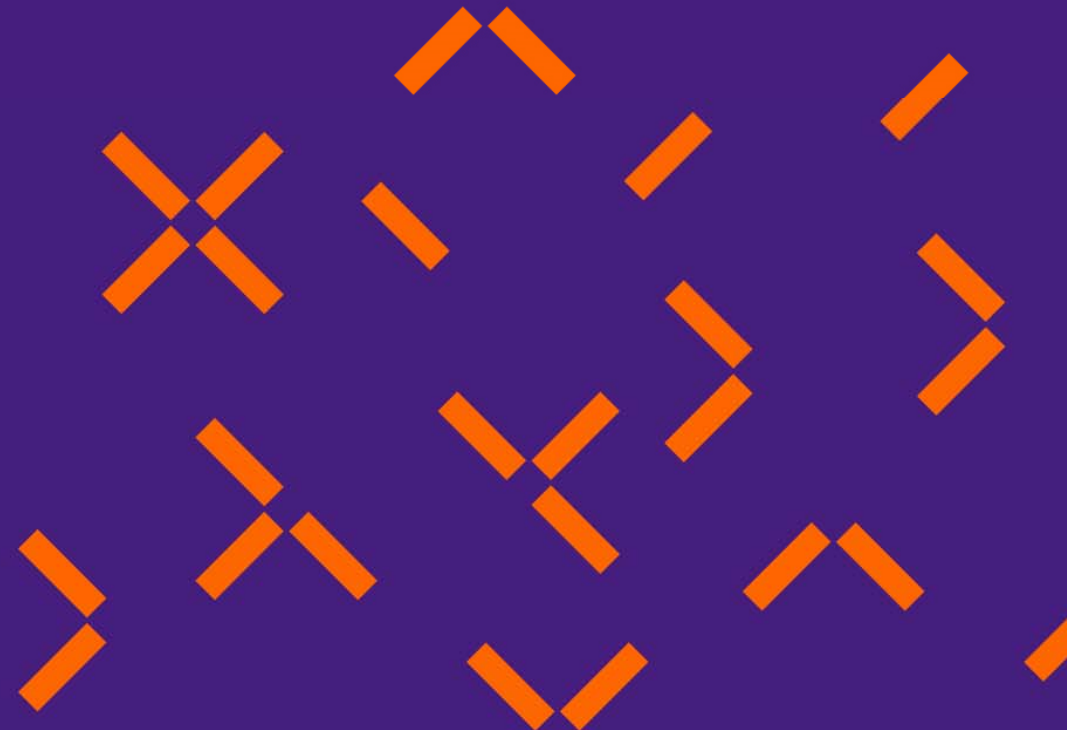




Enel X vision e-Energy solutions and industry 4.0

ScaleUp Summit
Milan March 11th 2019



The evolution of the energy sector



Decarbonization



79% of new generating capacity by 2050 will be Renewables

Electrification



Global electricity demand will increase by 60% by 2040

Digitalization



By 2025 digital investments in the energy industry are expected to reach 81\$ billion

New customer needs

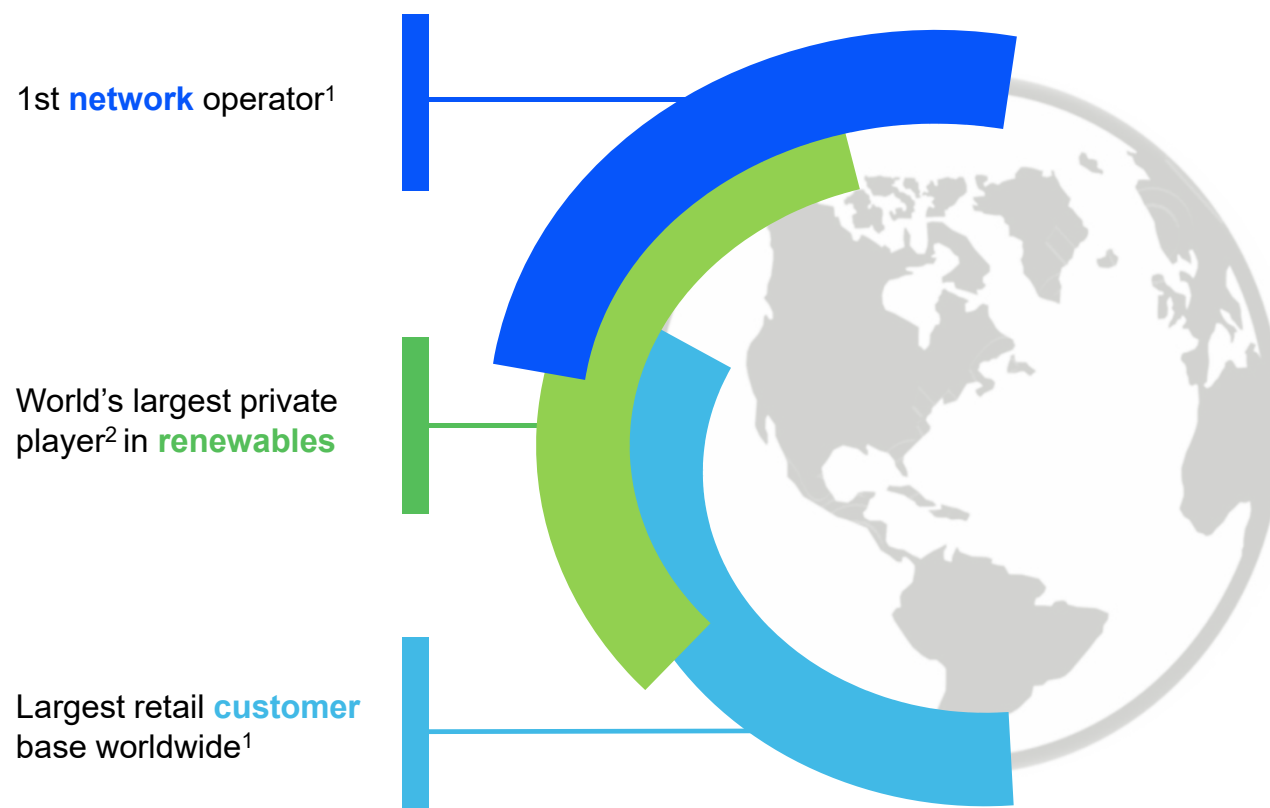


New customer needs lead to customized services development with sustainable approaches

The energy sector is experimenting a deep transformation
Digitalization and customer centricity will change the sector paradigm

Enel Group today

We are a leader in the new energy world



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73 mn end users



43 GW capacity²



46.5 GW capacity³



6.1 GW demand response



~ 64 mn customers⁴

1. By number of customers. Publicly owned operators not included
2. By installed capacity. Includes managed capacity for 4.2 GW
3. It includes nuclear
4. Includes customers of free and regulated power and gas markets



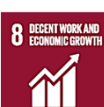
Note: 2018 forecast closing figures

Strong commitment to our SDGs targets


Enel Group delivery



Engaging local communities (*mn beneficiaries*)

		2018E ¹	2020 ¹
	High-quality, inclusive and fair education	0.9	0.8
	Access to affordable and clean energy mainly in Africa, Asia and Latin America	2.2 ²	3.0
	Employment and sustainable and inclusive economic growth	1.8	3.0

Climate change

		2018E	2020
	Reduction of CO ₂ specific emissions (<i>kg/kWh_{eq}</i>)	0.39	<0.35

1. Cumulated figures since 2015

2. In the whole Group perimeter, 4.9 mn beneficiaries were reached

Note: 2018E referred to 2018 forecast figures

Enel X

Our mission

The mission of **Enel X** is to provide innovative technological solutions to help businesses, cities and people around the world to create **New Value** by changing the paradigms of the energy industry.

Enel X wants to accelerate the transition to **sustainable mobility**, **conscious** and **efficient consumption**, and the generation of electricity from **renewable sources**, helping companies, cities and individuals to live, work and grow.

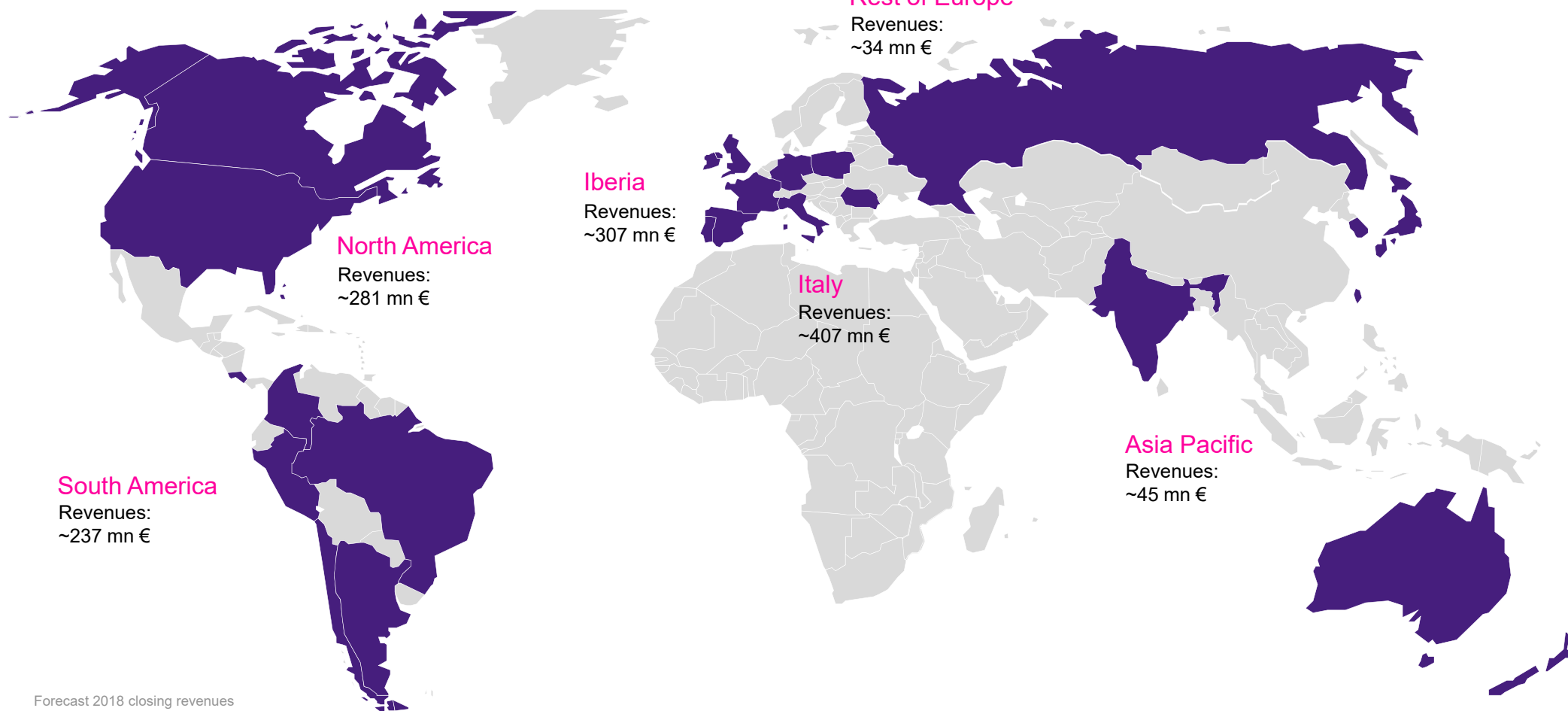
Enel X was born to create the new power economy transforming energy into power for everyone

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Enel X's presence

Where we are in the world



Forecast 2018 closing revenues

Enel X portfolio of solutions

4 Global Product Lines



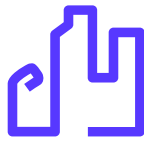
e-Industries

Consulting and auditing service

Distributed generation on/off site

Energy efficiency

Demand response and storage solutions



e-City

Smart lighting

Fiber optic wholesale network

Distributed generation & energy services

Demand response and storage solutions



e-Home

Installation, maintenance and repair services

Automated home management

Financial services

Home 2 Grid



e-Mobility

Charging infrastructure (public & private)

Maintenance and other services

OEM back-end integration

Vehicle Grid Integration

Flexibility

Addressing new customer needs with innovative technologies



e-Industries

Mission

e-Industries' mission is to enable the global transition to a sustainable energy economy by realizing value for businesses through innovative energy solutions. e-Industries aims to be the preferred energy solutions partner for C&I customers across the globe.

Key figures*

Total e-Industries

Customer base
(#k)

18.4

Demand Response

Customer base
(#k)

5.7

GW sold

6.1

Smart Billing Management

Bills Managed
(#mn annually)

1.4

* 2018 forecast closing figures

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e-Industries

Portfolio of solutions

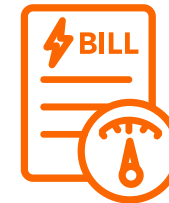
ADVICE

Consulting Services

Strategic advisory services on energy usage and costs, identifying energy portfolio improvement.

Smart Billing Management

Automatic control of utility bill management.



SUPPLY

Distributed Generation & Microgrids

Design and turnkey delivery of sustainable and resilient solutions for client energy generation (e.g. CHP, PV and Microgrid).

Energy Infrastructures

Design and turnkey delivery of tailored electricity and gas infrastructure suited for clients needs.



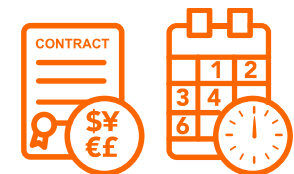
OPTIMIZE

Energy Management System

Software for energy intelligence and real-time monitoring and verification aimed to improve energy efficiency and reduce CO2 emissions.

Energy Efficiency solutions

Design and installation of suitable, innovative and efficient technologies to reduce energy need.



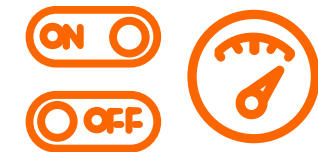
FLEXIBILITY

Demand Response

A flexible service that provides opportunity to transform energy into a source of revenues by easing the demand during times of grid stress.

Storage EaaS

The DEN.OS™ platform as a solution aimed to optimize revenue streams derived by bill reduction, grid services and resiliency.



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e-City offers to public administrations and municipalities integrated services and connectivity solutions, like the public lighting services and the wholesale offer of fiber optic services. Our aim is to become the key infrastructural city player, being the one-stop solution provider for multiple energy related services across the different layers composing the urban context.

Key figures*

Total e-City

B2G Clients

~ 3,250

Public Lighting

Lighting points
(#mn)

2.5

open fiber

Household passed
(#mn)

4.2

* 2018 forecast closing figures

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e-City

Portfolio of solutions

Smart
Lighting
Solutions

e-City counts more than **2.5 mn** of **lighting points worldwide**. In Italy about 1,700,000; in Chile 280,000; in Colombia 410,000 and in Spain 100,000.

Artistic lighting: portfolio of solutions targeting architectural “attractions” driving both artistic/decorative enhancement and energy savings

Smart City
Solutions

e-City offers to governments, public administrations and municipal utilities the most comprehensive portfolio of **energy related digital solutions**.

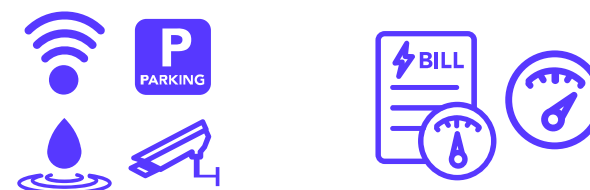
Energy efficiency, video surveillance, urban analytics, urban advertising, e-Bus services and other lighting related ancillary services.

UBB

e-City aims to become a **multi-regional wholesale fiber operator in LATAM**, leveraging synergies with Enel's power distribution network.

- **Ultra Broadband connectivity (FTTx) for residential and enterprise;**
- **4G network densification;**
- **5G introduction;**
- **IOT and smart city infrastructure.**

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e-Home is dedicated to residential customers, with services like installation and maintenance of advanced technological solutions for the home; e-Home aims to simplify customers' daily life and render their dwelling an efficient, safe and welcoming place.

Key figures*

Maintenance and repair ¹

Customer base
(#mn)

2.7

Financial solutions

Credit cards (#mn)

0.9

1. Maintenance contracts (scheduled boiler maintenance) mainly on gas/electrical system
* 2018 forecast closing figures

The logo for enel x, with "enel" in a dark blue sans-serif font and "x" in a stylized dark blue font.





e-Home

Portfolio of solutions

Home Service Solutions

Installation, maintenance and repair services - PV, boiler, air conditioning, etc.- exporting Spanish best practices worldwide.

Working on new business model leveraging existing commodity's customer base

Home Finance & Insurance Solutions

Financial solutions to low income clients and new micro-insurance services in LATAM.

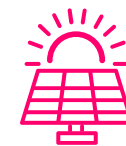
Exporting Colombian best practices

Home Smart Solutions

Developing new smart home solutions, providing an interface to manage new home energy services and access to third party services.

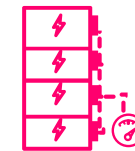
Offering smart home solutions in bundle with installation, maintenance and repair services

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Photovoltaic

+

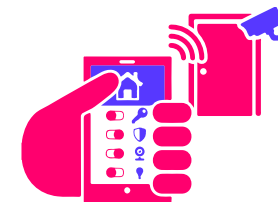


Energy Storage

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Commodity





e-Mobility

Mission

e-Mobility, covering every type of customer, aims to become the technological leader in the sector and to promote increasingly widespread and efficient electrical mobility with charging infrastructures, Vehicle-Grid Integration (VGI) and second battery life services.

Key figures*

Public Charging¹

Public charging points (#k)

5.5

Private Charging

Private charging points (#k)

42.5

1. Including both owned and managed charging stations

* 2018 forecast closing figures

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e-Mobility

Portfolio of solutions

Public
Charging

Public charging infrastructure plan launched:

- In **Italy**, the programme calls for **28,000** charging points by 2022
 - In **Spain**, the programme calls for **8,500** charging points by 2023
 - In **Romania**, the programme calls for **2,300** charging points by 2023.
- The plans foresee investments for about € 400,000.

Charging network is made up of Quick (22 kW) Fast (50 kW) and Ultra Fast (up to 350 kW) charging points.

Private
charging

Our new smart wallbox can interact with cars, customers and grid. **JuiceNet**, an integrated IOT platform, is able to aggregate the distributed loads of thousands of EVs utilizing their chargers to dynamically balancing the grid.

Charging infrastructure enabling Home to Grid (H2G) business model

VGI

Thanks to **VGI technology** Enel X smart charging stations can interact with the grid providing **flexibility to the system**, by modulating the process of charging according to the status of the grid.

*Demand
Response*

*Ancillary services
through V1G*

*Ancillary services
through V2G*

*Energy
2 Grid*

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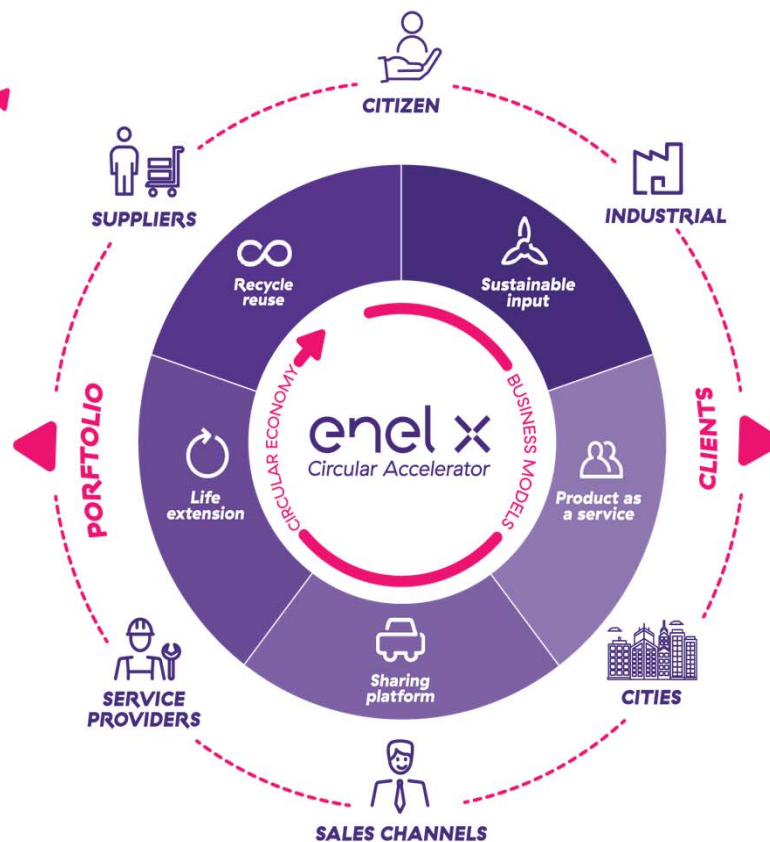
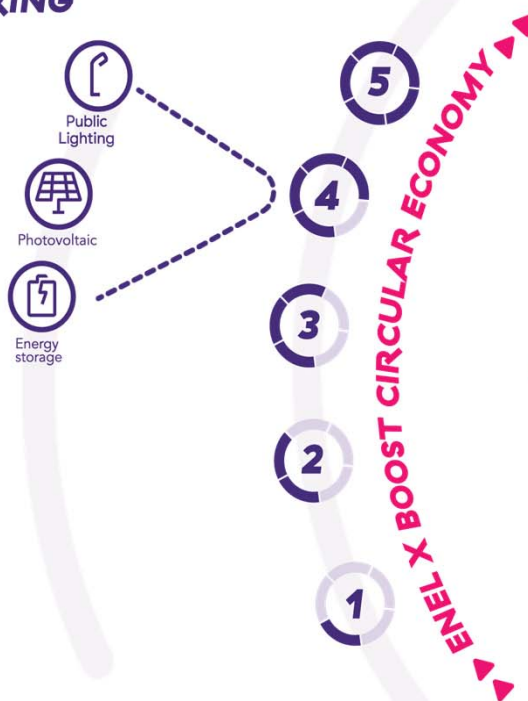


Circular Economy

Our boosting approach

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CIRCULAR ECONOMY SCORING



CIRCULAR ECONOMY REPORT

- 1 Energy Circularity Site Assessment
Icons: Document, Bar chart, Line graph
- 2 Roadmap for improvements
Icons: Battery, Solar panel, Light bulb, Gear, Wrench
- 3 Energy Circularity Sensitivity and Monitoring
Icons: Heart rate line, Bar chart

FY 2018 results¹ and industrial growth by 2021



			2018 ¹	2021
e-Industries	Demand Response	GW sold	5.7	9.9
	Storage	MW installed/year	3	173



			2018 ¹	2021
e-Home	Maintenance and repair ³	Customer base (#mn)	2.7	4.0
	Credit cards	Credit cards (#mn)	0.9	1.9



e-Mobility	Public charging ²	Charging points (#k)	5.5	24
	Private charging	Charging points (#k)	42.5	431



e-City	Smart Lighting	Light points (mn)	2.5	3.4
	Fiber deployment ⁴	Households passed (mn)	2.4	8.5

1. 2018 forecast closing figures
2. Including both owned and managed charging stations

3. Maintenance contracts (scheduled boiler maintenance) mainly on gas / electrical system
4. Italy, only A & B areas

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Thank you

